

STEFANIA ASCARI

Curriculum Vitae - English translation

Curriculum rendered in the form of a substitute declaration of affidavit pursuant to Articles 46 and 47 of Presidential Decree no. 445 of 28 December 2000, as amended. A copy of a valid identity document is attached to the original declaration.

PERSONAL INFORMATION

Name	Stefania Ascari
Born	Carpi (MO), 20 August 1970
Residence	Via Catalani 91, Sassuolo (MO), Italy
Nationality / Citizenship	Italian
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The undersigned declares, aware of the criminal penalties that may be incurred in the event of false statements and mendacious declarations, pursuant to Article 76 of Presidential Decree no. 445 of 28 December 2000, as amended, that she has completed the educational and professional pathway described below.

PROFESSIONAL EXPERIENCE

From 23/04/2026 to present: Director of the Department of Integration

Resolution of the Director General no. 129 of 23/04/2026

From 20/05/2025 to present: Director of the Complex Structure "Governance of Integrated Specialist Clinical Networks"

Resolution of the Director General no. 133 of 20/05/2025

From 18/06/2024 to present: Unitary Access Manager (RUA) of the Local Health Authority of Modena

Resolution of the Director General no. 201 of 18/06/2024

Main duties and objectives achieved as RUA:

- monitoring of waiting times;
- coordination of the Provincial Specialist Outpatient Care Plan;
- coordination of the reorganisation of specialist care aimed at containing waiting times;
- promotion of prescribing appropriateness through the application of regional and national indications;
- coordination of the creation and modification of specialist appointment agendas, following assessment of needs and activity planning;
- monitoring of citizens' uptake and continuity of care within specialist pathways.

From 12/12/2016 to present: Director of the Carpi Health District (MO)

Local Health Authority of Modena - Municipalities of Carpi, Campogalliano, Novi and Soliera

Resolution of the Director General no. 252 of 11/12/2016

Main duties as District Director:

- ensured the planning, development and verification of socio-health interventions in the territory and the management of regional funds (FRNA, FNA, Dopo di Noi Fund, Caregiver Fund, etc.) together with the Planning Office of the Union of Municipalities, in response to residents' health and socio-health needs;
- implemented the strategic commissioning function, both internal and external to the organisation, with particular reference to defining the health service needs of district residents;
- pursued the performance objectives agreed with the Corporate Management, ensuring coherence and integration of Departmental activities within the district area and relying on the support of territorial administrative structures that share responsibility for achieving the objectives;
- managed hospital-territory relationships, including Primary Care, General Practitioners, Free-choice Paediatricians and Continuity of Care;

- participated in Joint Advisory Committees, initiatives of volunteer associations and third-sector organisations, and promoted healthy lifestyles through initiatives developed with municipal administrations, schools, business associations, volunteer/patient/caregiver associations and others;
- participated in the development of District Health and Wellbeing Plans with the District Planning Office;
- collaborated with the Corporate Press Office and Public Relations Office for communications through newspapers, social media and other media concerning the district territory;
- strengthened district governance through a strong and dynamic relationship with institutions, professionals, citizens, the community and civil society; promoted integrated planning between the Local Health Authority and Municipalities and multiprofessional, multidisciplinary management of care pathways.

Objectives achieved:

- activation of the District Dementia Specialist Unit (2018);
- reorganisation of District services for patients requiring protected discharge, with activation of new pathways (2017-2018);
- implementation of the "Fragility Mapping" platform for geolocation of frail users (2018-2019);
- activation of the Orthogeriatrics Project in the Orthopaedics Department of Carpi Hospital (2018-2019);
- definition of the Mental Health - Unione Terre d'Argine agreement for co-management of multiproblem users (2018-2019);
- activation of the Community Houses of Carpi and Soliera and planning of the Community House of Campogalliano with the municipal administration (2019-2024);
- activation of the Telemedicine Project in Nursing Homes (CRA) in the District during the Covid emergency (2020);
- activation of the Community Hospitals (OSCO) of Novi and Soliera during the pandemic and activation of the district Covid drive-through (2020-2021);
- coordination of the anti-Covid vaccination campaign and activation of the single vaccination point at the Carpi site (2021-2022);
- contribution to the feasibility study for the new Carpi Hospital, the Phase 1 and Phase 2 Technical and Economic Feasibility Project, and participation in meetings for the planning of the North Area Hospice (2019-2024);
- activation of the Territorial Operations Centre (COT) at the Carpi District, in line with Ministerial Decree 77/2022 (2022);
- activation of Community Nursing Clinics in the various municipalities/hamlets of the District (2022-2023);
- coordination of the Corporate Working Group for the provincial reorganisation of Continuity of Care, with activation of the Provincial Single Telephone Centre and functional optimisation of Continuity of Care sites, in line with regional indications (2023);
- activation of the Carpi Care and Urgency Centre (CAU), April 2024;
- activation of the new Carpi Community Hospital (OSCO) following transfer of the district OSCO from Novi di Modena.

Appointment to regional working groups:

- "Establishment of network working groups and coordinations within the Oncology and Haemato-oncology Network" pursuant to Regional Government Resolutions no. 2316 of 27/12/2022 and no. 1060 of 11/06/2024 - Emilia-Romagna Region, Determination no. 19376 of 20/09/2024;
- "Establishment of the working group and related subgroups for the launch of the harmonised European number (NEA) 116117 service in Emilia-Romagna" - Emilia-Romagna Region, Determination no. 21187 of 11/10/2024;
- "Regional group for updating the socio-health accreditation system and for the development and innovation of the network of socio-health and social-care services" - Emilia-Romagna Region, Determination no. 19534 of 14/10/2022;
- "Establishment of the working group for the hypothesis of construction of the new Carpi Hospital, Local Health Authority of Modena" - Emilia-Romagna Region, Determination no. 8567 of 16/05/2019.

From 29/10/2021 to present: President of the Specialist Outpatient Care Committee

Local Health Authority of Modena

Resolution of the Director General of 29/10/2021

- Coordinated the Committee of Internal Outpatient Specialists and the Trade Union Table for the application of the Specialist Outpatient Care Plan and the achievement of corporate objectives.

From 29/10/2021 to early 2024: President of the Committee of Free-choice Paediatricians

Local Health Authority of Modena

Resolution of the Director General of 29/10/2021

- Coordinated the Committee of Free-choice Paediatricians (PLS) for the achievement of corporate objectives.

From 01/07/2010 to 11/12/2016: Head of the Fragility Area of the Sassuolo District (MO) - Older Adults and Disabilities

Department of Primary Care, Local Health Authority of Modena

From 27/10/2008 to 30/06/2010: Head of the Older Adult Health Service of the Sassuolo District (MO)

Department of Primary Care, Local Health Authority of Modena

Main activities as Head of the Fragility Area:

- support to the District Directorate, Primary Care and the Planning Office of the Union of Municipalities in drafting and applying governance strategies for socio-health activities;
- coordination of the Outpatient Clinics for Cognitive Disorders and Dementia in the Sassuolo District (Sassuolo, Montefiorino and Formigine sites);
- continuous collaboration with the Local Health Authority Dementia Programme to ensure application of shared guidelines and required reporting; organisation of temporary admissions to the district Dementia Unit;
- coordination of protected discharges for older adults or people with disabilities in the District;
- coordination of medical care in the contracted Nursing Homes and Day Centres of the District;
- contribution to drafting Service Contracts with socio-health facilities in agreement with the Union of Municipalities and participation in monitoring the regional Accreditation pathway for socio-health services in the District and Province;
- coordination of health activities in the Disability Area;
- participation as corporate member in the Provincial Technical Body (OTAP) for evaluation of socio-health services;
- membership of Local Supervisory Commission 564, with periodic inspection visits to socio-health facilities for older adults and people with disabilities in the Sassuolo District;
- administrative activities, including preparation of budget forecasts and final accounts for the Fragility Area and verification/signature of service invoices.

From 2002 to 2007: Older Adult Health Service - Carpi District (MO)

Department of Primary Care, Local Health Authority of Modena - Internal contracted specialist in Geriatrics and Gerontology

Main duties as geriatric physician in the Carpi District:

- clinical activity at the District Outpatient Clinic for Cognitive Disorders and Dementia;
- member of the Multidimensional Geriatric Assessment Unit (UVM);
- specialist consultant in district socio-health facilities and hospital wards;
- coordination activities with the Planning Office and the Municipalities of the District.

From 2002 to 27/10/2008: Older Adult Health Service - Sassuolo District (MO)

Department of Primary Care, Local Health Authority of Modena - Internal contracted specialist in Geriatrics and Gerontology

Main duties as geriatric physician in the Sassuolo District:

- clinical activity at the District Outpatient Clinic for Cognitive Disorders and Dementia;
- member of the Geriatric Assessment Unit;
- specialist consultant in district socio-health facilities and hospital wards;
- coordination activities with the Planning Office and the Municipalities of the District;
- administration, scoring and interpretation of cognitive, functional and behavioural tests in patients with cognitive deficits and multidimensional assessment of non-self-sufficiency, according to national, international and regional guidelines.

TYPE OF CONTRACTS

- Employed by the Local Health Authority of Modena as a Medical Director, full-time employment relationship, from 01/09/2020 to present.
- Employed by the Local Health Authority of Modena as an internal contracted outpatient specialist from 2002 to 31/12/2005 on fixed-term assignments.

- From 01/01/2006 to 31/08/2020 holder of a permanent assignment, with suspension of work activity due to the appointment as Director of the Carpi District from 12/12/2016 to 31/08/2020.
- Weekly assignment hours: 35 hours from 01/01/2006 to 31/12/2009; 37 hours from 01/01/2010 to 30/11/2010; 38 hours from 01/12/2010 to 11/12/2016.

EDUCATION AND TRAINING

Year 2025: Emilia-Romagna Region

Regional Managerial Training Course PNRR-M6 C2.2 (c) - Development of the technical-professional, digital and managerial skills of healthcare system staff. Certification issued on 16/04/2025.

Academic year 2021-2022: Università Cattolica del Sacro Cuore, Milan

Advanced training course: "Organisation and management of Community Houses within the reorganisation of territorial healthcare". Certification issued on 20/04/2022.

Academic year 2021-2022: University Hospital of Modena

Managerial Training Course for Directors of Complex Structures. Qualification for Director Responsible for a Complex Structure. Certification issued on 16/03/2022, pursuant to Article 7 of Presidential Decree no. 484/97.

SPECIALISATION, REGISTRATION AND DEGREES

- Specialisation School in Geriatrics and Gerontology, University of Modena, Faculty of Medicine and Surgery, 1996-2001. Specialisation diploma obtained in November 2001, grade 50/50 cum laude. Thesis: "Pathophysiological factors influencing lower limb muscle strength in older adults: sarcopenia, peripheral arteriopathy, osteoporosis."
- Registration with the Professional Register of Physicians and Surgeons of Modena since 02/07/1996, position no. 04998.
- Degree in Medicine and Surgery, University of Modena, Faculty of Medicine and Surgery, academic year 1995/1996; awarded on 18 March 1996, grade 108/110. Thesis: "Perception of Quality of Life in the Frail Older Adult."
- High school diploma, scientific track, Liceo Scientifico "Manfredo Fanti", Carpi (MO), July 1989.

PERSONAL SKILLS

- Mother tongue: Italian.
- Other language: English - reading: good; writing: good; oral expression: good.

Relational skills:

- experience in teamwork and negotiation within corporate, extra-corporate and regional working groups, with committees, associations, institutions and public bodies;
- experience in drafting and applying projects and protocols, with continuous openness to discussion, knowledge of current regulations and of corporate objectives;
- ability to relate to users, with continuous sharing and explanation of care pathways, diagnostic and therapeutic pathways and the care of users affected by chronic disease;
- sharing of projects during Multidimensional Assessment Commissions and subsequent verifications;
- constant availability in providing users with information regarding services or existing local pathways;
- transparency and respect for service hours, appointments and meetings; guarantee of privacy.

Organisational skills:

- coordination of working groups and staff assigned to services; change management; short- and long-term planning of individual and team work activities;
- coordination of working groups involving numerous operators and internal/external services of the Local Health Authority; management of meetings and complex situations; synthesis and problem-solving skills;
- active, pragmatic and proactive participation in the drafting of documents, operating protocols and reports in health, socio-health, non-self-sufficiency and specialist areas;
- implementation and management of interface procedures among the various Operational Units and the services of the District and corporate network;
- regular participation in meetings with Strategic Management, the Region, volunteer associations, local authorities and Unions of Municipalities to achieve corporate objectives.

Technical skills:

- Good use of information systems in use at the Local Health Authority, both for clinical purposes and for administrative management of the service, including SIO, Infoclin, shared Socio-Health Record and ArchiFlow.

TRAINING ACTIVITIES, PRESENTATIONS AND TEACHING

Participation as teacher / speaker in the following training events:

- First Advanced Training Course in Geriatric Nursing Care, academic year 1998-1999, University of Modena and Reggio Emilia: "Performance assessment tools".
- Conference "Care of older adults: from medication to organisation", Rimini, 29-30 September 2000.
- 45th National Congress: "Assessment of muscle strength in the frail older adult", Florence, 22-26 November 2000.
- Training course for General Practitioners: "Dementia: diagnostic suspicion. Practical guide to diagnostic tools", Sassuolo (MO), December 2003 and January-May 2004.
- Training course "Tools to understand and address dementia", Sassuolo (MO): "Pharmacological management of behavioural disorders", 30-31 March and 22-23 April 2004.
- Training course "Communication as an operational and integration tool in the network of services for older adults", Carpi (MO), 12-26-31 May 2004.
- 3rd Conference on Dementia, Sassuolo (MO): "The network for home-based care", 18 September 2004.
- Training course "Osteoporosis and fractures in geriatric age: protected discharges", Modena, 12 March 2005.
- Training course "Management of behavioural disorders in institutionalised older adults, with specific reference to sundowning syndrome, aggression and sleep disorders", Sassuolo, 09/04/2008 and 30/04/2008.
- Conference "Care strategies for the frail older adult", Sassuolo, 05/10/2010.
- Conference "Older adults and health: warning signs for degenerative and disabling diseases", Maranello, 16/04/2011.
- District seminar "Fighting Alzheimer's", Sassuolo, 10/03/2012.
- District conference "The Health and Wellbeing Plan", 22/09/2012.
- Conference "Presentation of the procedure: Protected Discharge Management, integration between Sassuolo Hospital, Health District and Union of Municipalities of the Ceramics District", Sassuolo, 08/10/2012.
- Conference "The economic crisis: changes at the table, older adults and new lifestyles", Formigine, 10/11/2012.
- Conference "The PEG method", Sassuolo, 28/05/2013.
- Conference "Growing together: school and life project in autism and global developmental disorders", Fiorano, 29/03/2014.
- Training event "Alcohol: prevention and care of alcohol-related problems in older adults", Modena, 07/05/2014.
- Training course "The caregiver and dementia: pragmatic aspects of everyday life", Sassuolo, 21/10/2015.
- Teacher at the AGENAS Conference "PNRR: Strengthening Territorial Healthcare Facilities and Telemedicine Support", Rome, 30/05/2023.
- Teacher at the Managerial Training Course for General Directors of Local Health Authorities, Hospitals and other NHS bodies, organised by the Emilia-Romagna Region in collaboration with C.R.E.A.S. - Research and Study Centre in Health Systems, Cesena, 26/10/2023.
- Speaker at the "Forum on Non-self-sufficiency and Possible Autonomy", Savoia Hotel Regency Congress Centre, Bologna, 27/11/2024.
- Speaker at the 25th National Conference of the Italian Association of Clinical Engineers - AIIC 2025, Naples, 14-17 June 2025.

TRAINING AND RESEARCH - PUBLICATIONS

Publications in international journals:

- Chiara Mussi, Rosaria Ferrari, Stefania Ascari, Gianfranco Salvioli. Importance of serum anticholinergic activity in the assessment of elderly patients with delirium. J Geriatr Psychiatry Neurol 1999; 12: 82-86. IF 1.26.
- Chiara Mussi, Ivana Tolve, Micaela Foroni, Angela Valli, Stefania Ascari, Gianfranco Salvioli. Specificity and total positive rate of head-up tilt testing potentiated with sublingual nitroglycerin in older patients with unexplained syncope. Aging Clin Exp Res 2001; 13: 105-111. IF 1.42.

- Chiara Mussi, Micaela Foroni, Angela Valli, Stefania Ascari, Ivana Tolve, Gianfranco Salvioli. The "Time and Change Test": an appropriate method to detect cognitive decline in the elderly. J Geriatr Psychiatry Neurol 2002; 15: 12-15. IF 1.26.

Publications in national journals:

- Gianfranco Salvioli, Chiara Mussi, Stefania Ascari. Il delirium nell'anziano. G Gerontol 1998; 46: 423-432.
- Mussi Chiara, Ascari Stefania, Azzini Lorena, Salvioli Gianfranco and GIFA researchers. E veramente inappropriato l'uso di psicofarmaci nel soggetto anziano ospedalizzato? G Gerontol 1999; 42: 218-219.
- Stefania Ascari, Chiara Mussi, Gianfranco Salvioli. Fattori associati alla presenza di calcificazioni dell'aorta addominale in una popolazione anziana ospedalizzata. G Gerontol 2000; 48: 169-173.
- Stefania Ascari, Chiara Mussi, Rita Pasqualini, Federica Sabbatini, Gianfranco Salvioli. La valutazione della forza muscolare nell'anziano fragile. G Gerontol 2000; 48: 592-596.

Abstracts:

- Stefania Ascari, Chiara Mussi, Micaela Foroni, Ivana Tolve, Angela Valli, Gianfranco Salvioli. Ridotti livelli di deidroandrosterone solfato (DHEA-S) e indici di malnutrizione in una popolazione anziana ospedalizzata. G Gerontol 1999; 48: 369-370.
- Angela Valli, Chiara Mussi, Ivana Tolve, Micaela Foroni, Stefania Ascari, Gianfranco Salvioli. Relazioni tra massa muscolare e performance fisica in una popolazione anziana ospedalizzata. G Gerontol 1999; 48: 413.

DRIVING LICENCE

Category B.

DECLARATION AND PRIVACY AUTHORISATION

This curriculum vitae is drawn up pursuant to and in compliance with Articles 19, 46 and 47 of Presidential Decree no. 445/2000 and with awareness of the criminal penalties, in the event of untruthful declarations, formation or use of false documents, referred to in Article 76 of Presidential Decree no. 445 of 28 December 2000.

Sassuolo, 22/06/2026 - Dr Stefania Ascari

I authorise the processing of my personal data pursuant to Legislative Decree no. 196 of 30 June 2003, "Personal Data Protection Code".

Sassuolo, 22/06/2026 - Dr Stefania Ascari

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