

ANNEX 1

EUROPEAN CV FORMAT



PERSONAL INFORMATION

Name	CRISTINA MARCHESI
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Fax no.	
E-mail	<u>cristina.marchesi@ausl.re.it</u>; <u>cristina.marchesi4@virgilio.it</u>; <u>cristina.marchesi.lmnh@pec.re.omceo.it</u>
Nationality	ITALIAN
Date of birth	29/01/1960
Tax Code	MRCCST60A69L346X

WORK EXPERIENCE

- | | |
|---|--|
| <ul style="list-style-type: none">• Dates (from-to)• Name and address of employer• Type of company or sector<ul style="list-style-type: none">• Position• Main duties and responsibilities | <p>From 01/07/2020 to date</p> <p>Reggio Emilia AUSL-IRCCS, via Amendola 2, Reggio Emilia</p> <p>Local Health Authority
General Manager
Legal representative, overall responsibility for management</p> |
| <ul style="list-style-type: none">• Dates (from-to)• Name and address of employer<ul style="list-style-type: none">• Type of company or sector• Position• Main duties and responsibilities | <p>1) From 01/10/2015 to 30/06/2020</p> <p>Reggio Emilia AUSL, via Amendola 2, Reggio Emilia</p> <p>Local Health Authority
Medical Director</p> <p>Responsible for hospital production and clinical and care governance, working with the General Manager to define the general strategic direction and policies aimed at reaching health targets</p> |
| <ul style="list-style-type: none">• Dates (from-to)• Name and address of employer<ul style="list-style-type: none">• Type of company or sector• Position• Main duties and responsibilities | <p>2) From 16/03/2015 to 30/09/2015</p> <p>Reggio Emilia AUSL, via Amendola 2, Reggio Emilia</p> <p>Local Health Authority
Hospital Director</p> <p>Responsible for hospital production across 5 facilities in the province.</p> |

- Dates (from-to)
 - Name and address of employer
 - Type of company or sector
 - Position
 - Main duties and responsibilities
- 3) From 18/02/2013 to 15/03/2015**
 Modena AUSL, via San Giovanni del Cantone 23, Modena
 Local Health Authority
 Medical Director
 Overseeing clinical and care governance, working with the General Manager to define the general strategic direction and policies aimed at reaching health targets
- Dates (from-to)
 - Name and address of employer
 - Type of company or sector
 - Position
 - Main duties and responsibilities
- 2) From 01/05/2009 to 17/02/2013**
 Reggio Emilia AUSL, via Amendola 2, Reggio Emilia
 Local Health Authority
 Reggio Emilia District Director
 Procurement for the district area, social-health integration for the district area, member of the District committee, member of the Planning Office, coordinator for the district board on appropriate prescribing.
- Dates (from-to)
 - Name and address of employer
 - Type of company or sector
 - Position
 - Main duties and responsibilities
- 3) From 01/03/2004 to 30/04/2009**
 Reggio Emilia AUSL, via Amendola 2, Reggio Emilia
 Local Health Authority
 Director of the Primary Care Department, Reggio Emilia District
 Management and reorganisation of operational units relating to the Department (general practice unit, disabled adults unit, community paediatrics and women's health unit).
- Dates (from-to)
 - Name and address of employer
 - Type of company or sector
 - Position
 - Main duties and responsibilities
- 4) From 01/01/2003 to 31/05/2009** (from 01/01/2003 to 14/10/2003 temporary position under Art.18)
 Reggio Emilia AUSL, via Amendola 2, Reggio Emilia
 Local Health Authority
 Director of the General Practice Department, Reggio Emilia District
 Management and reorganisation of OUs/sections relating to General Practice (specialist outpatient care unit, home care unit, information service); implementation and development of Primary Care Units; implementation of regional dental programme.
- Dates (from-to)
 - Name and address of employer
 - Type of company or sector
 - Position
 - Main duties and responsibilities
- 5) From 01/01/1998 to 31/12/2000**
 Reggio Emilia AUSL, via Amendola 2, Reggio Emilia
 Local Health Authority
 Manager of the Reggio Emilia AUSL "Accreditation" project
 Training of internal auditors, organisation and performance of internal accreditation audits.
 Overall project manager
- Dates (from-to)
 - Name and address of employer
 - Type of company or sector
 - Position
 - Main duties and responsibilities
- 6) From 01/01/1998 to 31/12/2002**
 Reggio Emilia AUSL, via Amendola 2, Reggio Emilia
 Local Health Authority
 Organisational, communication and epidemiological evaluation manager for the BREAST SCREENING programme in the province of Reggio Emilia.
 Establishment of breast screening centre, extension of screening to the whole of the Reggio Emilia province, development and monitoring of regional indicators, GISMA and SQTM.
 Establishment of breast and cervical cancer register. Implementation of information campaigns.
- Dates (from-to)
 - Name and address of employer
 - Type of company or sector
 - Position
 - Main duties and responsibilities
- 7) From 01/01/1991 to 31/12/1997**
 Reggio Emilia AUSL no. 9 (from July 1995, Reggio Emilia AUSL), via Amendola 2, Reggio Emilia
 Local Health Authority
 Medical Assistant in Hygiene, Epidemiology and Public Health
 Infectious disease prevention, food hygiene. Manager of health authority mortality register.

- Dates (from-to)
- Name and address of employer
 - Type of company or sector
 - Position
- Main duties and responsibilities

8) From June 1985 to November 1991

Terme di Monticelli SPA, Monticelli Terme, PR

Thermal baths facility

Prescribing doctor

Prescribing doctor; analytical laboratory manager; responsible for medical care of resident patients.

EDUCATION

From November 1993 to July 1995

- Name and type of educational or training institution
- Main subjects / occupational skills covered
 - Qualification obtained
 - National classification level (if relevant)

1) School of Hygiene and Preventive Medicine, Public Health specialisation

University of Bologna

Infectious diseases, epidemiology, food hygiene, environmental hygiene, occupational medicine.

Specialist in Hygiene and Preventive Medicine, Public Health specialisation (68/70)

• From November 1988 to October 1992

- Name and type of educational or training institution
- Main subjects / occupational skills covered
 - Qualification obtained
 - National classification level (if relevant)

2) School of Hygiene and Preventive Medicine, Laboratory specialisation

University of Florence

Infectious Diseases, Parasitology, Epidemiology, Statistics, Administrative Law, Biology, Microbiology, Laboratory.

Specialist in Hygiene and Preventive Medicine, Laboratory specialisation (70/70 with honours)

• From November 1985 to July 1988

- Name and type of educational or training institution
- Main subjects / occupational skills covered
 - Qualification obtained
 - National classification level (if relevant)

3) School of Medical Hydrology

University of Parma

Thermal medicine, thalassotherapy, geology, clinical medicine

Specialist in Medical Hydrology (50/50 with honours)

• From November 1979 to November 1985

- Name and type of educational or training institution
- Main subjects / occupational skills covered
 - Qualification obtained
 - National classification level (if relevant)

4) Faculty of Medicine and Surgery

University of Parma

Subjects covered by the degree course

Degree in Medicine and Surgery (110/110)

TRAINING

(main training courses.)

- From 21 to 24 September 2023

The **Value Voyage**: sharing of international experiences for the development of Value Based Healthcare in Italy

- From May 2023 to December 2023

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[Cristina Marchesi]

Interhospital training workshop "from words to actions", implementation perspectives of

For further information:
www.sito.it

- Name and type of educational or training institution

**Community
Healthcare in urban and rural areas**

CERISMAS

- From December 2016 to September 2017

- Name and type of educational or training institution

Interregional management training course for Health Authority General Managers – Bologna edition, 155 hours of training

Emilia-Romagna Region – SSP Foundation, Veneto Region
CME EXEMPTION FOR 2017

- 2016-2023

DASP network events 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023

- From November 2015 to May 2016

- Name and type of educational or training institution

Management training course for Department Directors – 120 hours of training

Emilia-Romagna Region – Reggio Emilia Local Health Authority
CME EXEMPTION FOR 2016

- 2015

DASP network events 2015 – XI edition

- 15 January 2015

- Name and type of educational or training institution

Biotechnology for health: innovation, skills and sustainability

Catholic University of the Sacred Heart – Rome, ALTEMS

- From 10 to 11 June 2014

- Name and type of educational or training institution

Patient logistics in hospital: patient flow optimisation tools and solutions

Catholic University of the Sacred Heart – Milan, CERISMAS

- 2014

DASP network events 2014 – X edition

- Name and type of educational or training institution

SDA Bocconi

- 2013

DASP network events 2013 – IX edition

- Name and type of educational or training institution

SDA Bocconi

- From December 2011 to July 2012

- Name and type of educational or training institution

Postgraduate Course in "Economics and Management of Health and Social Care Integration" - 100 hours of training;

Catholic University of the Sacred Heart – ALTEMS
CME EXEMPTION FOR 2012

- Main subjects / occupational skills covered

National and regional social-health integration legislation; practical experience; Italian Health Service funding; management control

- From 15 to 17 June 2011

- Name and type of educational or training institution

EQUITY Workshop 4 – 5: organisational methods and good practices in respect of equity

Health and Social Care Agency, Emilia-Romagna Region

- Main subjects / occupational skills covered

Organisation of health services in respect of equity.

• From 1 February 2011 to 3 February 2011 • Name and type of educational or training institution • Main subjects / occupational skills covered	Seminar on "retraining of quality management system auditors" Health and Social Care Agency, Emilia-Romagna Region Techniques for performing accreditation reviews
• 6 October 2010 • Name and type of educational or training institution • Main subjects / occupational skills covered	CEPAS - Seminar: "Health Accreditation: new developments and emerging issues"; Health and Social Care Agency, Emilia-Romagna Region New ISO developments
• From 1 March to 31 July 2010 • Name and type of educational or training institution • Main subjects / occupational skills covered	Action/training course "Nurturing innovation" - 120 hours of training Health and Social Care Agency, Emilia-Romagna Region Use of Web 2.0 as a tool for innovation.
• From 25 March to 08 May 2009 • Name and type of educational or training institution • Main subjects / occupational skills covered	Managing Health Districts - 42 hours of training SDA BOCCONI Tools for local management
• From 6 to 13 November 2008 • Name and type of educational or training institution • Main subjects / occupational skills covered	Introduction to clinical governance Reggio Emilia AUSL Tools for implementing and actioning a clinical governance culture in health authorities
• From 28 October to 12 November 2008 • Name and type of educational or training institution • Main subjects / occupational skills covered • Qualification obtained	Assessment of personnel skills Reggio Emilia AUSL Tools for implementing an internal auditing culture in complex organisations
• From 25 to 26 September 2008 • Name and type of educational or training institution • Main subjects / occupational skills covered • Qualification obtained	Public Speaking Reggio Emilia AUSL Tools for effective public speaking and classroom management
• From 19 October to 25 November 2005 • Name and type of educational or training institution • Main subjects / occupational skills covered	General Practice and Primary Care Governance: what are the challenges of the new agreement? 42 hours of training SDA BOCCONI Tools for general practice and primary care governance

• Qualification obtained	
• From 17 to 18 May 2005 • Name and type of educational or training institution • Main subjects / occupational skills covered • Qualification obtained	EBM tools aimed at clinical governance Reggio Emilia AUSL Tools for implementing and actioning a scientific evidence-based culture in health authorities
• From 27 November to 28 November 2002 • Name and type of educational or training institution • Main subjects / occupational skills covered • Qualification obtained	"Quality system management and the new 9001:2000 standards relating to healthcare" Health and Social Care Agency, Emilia-Romagna Region Knowledge of new ISO standards
• From November 2000 to July 2001 • Name and type of educational or training institution • Main subjects / occupational skills covered • Qualification obtained	"Master's in Health Service Administration and Management" (1000 hours) Regional Health Board in collaboration with the University of Montreal (Québec, Canada) and the Universities of Bologna, Modena and Reggio Emilia, Ferrara and Parma; Health economics, epidemiology, statistics, budgeting, management control, mathematics, cost accounting, strategic planning.
• From 20 to 24 March 2000 • Name and type of educational or training institution • Main subjects / occupational skills covered • Qualification obtained	Course: "Quality system auditors in the healthcare sector" Regional Health Care Agency, Emilia-Romagna Conducting institutional accreditation audits Auditor team leader for quality system audits in the healthcare sector (CEPAS final examination)
• From 8 to 10 June 1998 • Name and type of educational or training institution • Main subjects / occupational skills covered	Training course for "Coordinators and project managers for women's cancer screening programmes" Emilia-Romagna Regional Health Board Screening programme management and assessment
• From 2 to 04 June 1998 • Name and type of educational or training institution • Main subjects / occupational skills covered • Qualification obtained	Training course for cancer screening operators "Foundation course for doctors and biologists", organised by the Piedmont Region Piedmont Region Basic elements of screening programme management and assessment
• From April to May 1996 • Name and type of educational or training institution • Main subjects / occupational skills covered • Qualification obtained	Training course for "FACILITATORS/AUDITORS of health facilities for Accreditation purposes" Regional Health Care Agency, Emilia-Romagna General institutional accreditation requirements, Emilia-Romagna Region; tools for performing accreditation audits Emilia-Romagna Region Accreditation Auditor

TEACHING	- Lecturer for the Master's in medicine and surgery, UNIMORE Hygiene and Public Health Course, A.Y. 2016/17 and 2017/18 - Lecturer for the MSc in Nursing and Midwifery, UNIMORE from A.Y. 2015/16 to A.Y. 2023/2024 - Lecturer for Transcultural Master's, UNIMORE, A.Y. 2013/14 - Lecturer for two-year course in healthcare management-clinical performance assessment II; Perugia 19-20/01/18
CME CREDITS ACQUIRED	913.8. exempt as GM
SCIENTIFIC OUTPUT	Author of various printed publications (monographs, articles, abstracts, posters)
PARTICIPATION IN CONFERENCES	Participation as speaker or moderator at numerous conferences and seminars over the last 10 years
PERSONAL SKILLS AND COMPETENCES <i>Acquired as part of life and career but not necessarily recognised by official certificates and diplomas.</i> NATIVE LANGUAGE OTHER LANGUAGES • Reading skills • Writing Skills • Speaking skills INTERPERSONAL SKILLS AND COMPETENCES <i>Living and working with other people, in a multicultural environment, working in positions where communication is important and in situations where teamwork is essential (e.g. culture and sports), etc.</i> ORGANISATIONAL SKILLS AND COMPETENCES <i>For example, coordination and management of people, projects, budgets; in the workplace, as a volunteer (e.g. culture and sport), at home, etc.</i> TECHNICAL ABILITIES AND SKILLS <i>With computers, specific equipment, machinery, etc.</i> ARTISTIC SKILLS AND	ITALIAN FRENCH excellent good good ENGLISH elementary elementary elementary Good interpersonal skills acquired over the years mainly on the job. Work experience gained since 1998 has required interpersonal and communication skills for networking and developing organisational models based on teamwork, and multidisciplinary and multi-professional teams. Good organisational skills and competences acquired during training courses and put into practice during work experience gained since 1998 to date (Breast Screening Organisational Manager, General Practice Director, Primary Care Department Director, District Director, Medical Director). Good skills in using IT tools and programmes (Word, Excel, Access, Power Point, Web 2.0). None

COMPETENCES
Music, writing, drawing, etc.

OTHER SKILLS AND
COMPETENCES
Competences not previously indicated.

LICENCE(S)

[Describe these competences and specify where you acquired them.]

Licence A and B

ADDITIONAL INFORMATION

Participation in formal and informal working groups

- Working group established by Reggio Emilia AUSL DS on Informed Consent (2000);
- Working group established by Reggio Emilia AUSL DS on the application of Law 675;
- Working group established by Reggio Emilia AUSL DS on the review of home care pathways (2000);
- Provincial commission established at the Prevention Department pursuant to Law 34/99 (authorisation to operate health facilities);
- Interinstitutional working group for the organisation of actions to counter abnormal heat waves "Heat emergency" (from 2004 to date);
- Member of the Joint Advisory Committees for the district of Reggio Emilia in the three-year period 2003-2006;
- Working group, established by the Primary Care Programme, for the drafting of the "Supervision of prescription by approved pharmacies" procedure (2005-2006);
- Working group, established by the Primary Care Programme, for the drafting of the "Protected discharge and initial care pathway for children with chronic conditions and/or special needs" procedure (2005-2008);
- Working group, established by the Primary Care Programme, for the drafting of the appropriateness criteria for access to breast screening, in the role of group coordinator (2007-2008);
- Working group, established by the Primary Care Programme, for the drafting of the Chronic Renal Failure care pathway in the Reggio Emilia District (2007-2008);
- "Primary care" working group, established by the Reggio Emilia AUSL DG, for the definition of the new authority act, in the role of group coordinator (2007);
- Working Group, established by the Reggio Emilia AUSL DG, for the definition of health authority trade union agreements for family doctors/emergency care doctors and resulting negotiations (from 2007 to February 2013);
- Working group, established by the Primary Care Programme, for the definition of Home Care activation criteria (2007-2008);
- "Training" group of the Management Board, established by the Reggio Emilia AUSL DS (from 2006 to February 2013);
- Interhospital working group on actions in support of the establishment of the S. Maria Nuova Hospital IRCCS(2008);
- Interinstitutional working group for the definition of the Elderly Care Service regulation (from 2007 to 2013);
- Interinstitutional working group for the monitoring of assessment activities for access to the network of services for the elderly (from 2006 to May 2009);
- Interinstitutional committee to combat violence against women in the

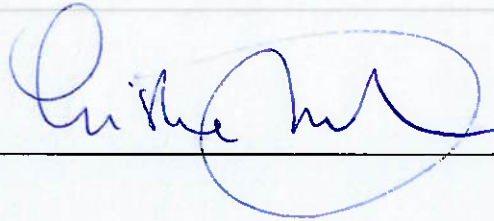
- Municipality of Reggio Emilia (from 2006 to February 2013);
- Member of the new Planning Office of the Reggio Emilia District (from 2007 to 2013);
- Regional group on Mortality (from 1995 to 2000);
- Regional group for the definition of the programme for computerising data relating to authorisation files for the operation of regional health facilities;
- Regional screening secretariat;
- Coordinator of the regional working group in charge of setting the requirements for the accreditation of screening programmes;
- Regional group on "Quality management system auditors in the healthcare sector" (from 2000 to date);
- Regional group for the implementation of the RER-PRAP collaboration agreement on healthcare in prison, in the role of health authority representative (from 2003 to 2004);
- Regional group for the monitoring of the application of AIR/06, in the role of health authority representative (from 2006 to February 2013);
- Focus group to assess the impact of the implementation of AIR/06 in collaboration with the University of Bologna "School of Health Policy" (from 2008);
- Regional group for the definition of specific requirements for accreditation of Primary Care Departments (2008-2010);
- Regional Technical Committee for the monitoring of waiting times pursuant to Regional Board Resolution 1035/2009, from 2009 to date.
- Regional representative of District Directors, Northern Emilia Health Authority Area, from 2009 to February 2013.
- Regional working group on the paediatric palliative care network, from 2011 to 2014.
- Regional education committee member for the specific training course in general practice, from 2009 to 2014.
- Responsible for practical activities on the specific training course in general practice, Northern Emilia Health Authority Area, from 2009 to February 2014.
- Member of the Regional Committee of Primary Care Paediatricians, from 2009 to date.
- Member of the Regional Strategic Group for the monitoring of Health Centres, from 2014 to 2015.
- Member of the technical committee of Medical Directors of AVEN, from 16/03/2013 to 15/03/2015 and from 01/10/2015 to date.
- Member of the technical committee supporting the Health and Social Care Plan Steering Committee, RER, from January 2017 to date.
- Member of the technical-scientific advisory commission on the regional birth pathway, from 2017 to date.
- Health authority representative on the regional committee on "Good practices for the prevention restraint in hospitals", from November

2017 to date.

- Health authority representative in the palliative care regional network coordination group, from December 2017 to date.
- Member of the regional coordination of the cardiology and cardiovascular surgery network, from July 2018 to date.
- Member of the regional birth commission, from 2018 to date.
- **Member of the CERISMAS Management Board since 2021**
- **FIASO VICE PRESIDENT since 2023**

Reggio Emilia 22 Febbraio 2024

Signature

A handwritten signature in blue ink, consisting of a large, stylized 'C' followed by a series of loops and a final horizontal stroke.